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THE COURT: Pardon? 1 MR. GALL: Nothing else at this time, Your Honor. 2 THE COURT: All right. Bring the jury in, please. 3 (Jury was seated in the jury box. 4 THE COURT: Please be seated. 5 Are you ready to call your next witness, Mr. Gall? 6 MR. GALL: Yes. We call Samuel Rosen. 7 THE COURT: Mr. Rosen, I don't believe you've been 8 sworn, have you? 9 MR. ROSEN: No. Your Honor, I have not. 10 THE COURT: All right. Raise your right hand, 11 please. 12 (Witness sworn. 13 SAMUEL D. ROSEN, PLAINTIFF'S WITNESS, SWORN 14 DIRECT EXAMINATION 15 BY MR. GALL: 16 State your name, please. 17 Samuel D. Rosen. 18 Α Mr. Rosen, are you one of the lawyers that was retained by 19 the RTC to represent David Miscavige in the Florida litigation? 20 Yes, I was. 21 Filed by the Estate of Lisa McPherson? 22 23 Yes, I was. Let's -- before we go on, let's talk a little about your 24 background. Where do you live, sir? 25

- 1 A Where do I live?
- 2 Q Yes?
- 3 A I presently live in New York.
- 4 | Q All right. And you're an attorney?
- 5 A Yes, I am.
- 6 Q How long have you been an attorney?
- 7 A Is my 33rd year to practice. 1969
- 8 | Q Where did you go to law school?
- 9 A Started out Suffolk Law School in Boston, got my JD degree 10 first in my class and then went to NYU, New York University
- 11 Graduate Law School for a Master of Law degree.
- 12 | Q Where do you currently practice law?
- 13 A All over the country.
- 14 Q What firm?
- 15 A The name of the firm is Paul, Hastings, Janofsky and
- 16 | Walker.

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- 17 | Q Where is your principal office, yours personally?
- 18 A New York, but I practice out of nine of the firm's ten
 19 offices.
- 20 Q Where all does the law firm of Paul, Hastings have offices?
- 21 A We have eight offices in New York, four on the East Coast,
- 22 | four on the West Coast, two overseas, one in Tokyo that I've
- 23 | never been to and one in England.
- 24 Q How many lawyers do you have at Paul, Hastings?
 - A Well, I think as of last count it was somewhere around 850.

- 1 | Q What is your personal specialty?
- 2 | A I do complex litigation.
- 3 Q In your practice, what -- where is most of your work? In
- 4 New York?
- 5 A Very little. I heard Judge Hannah say last week that there
- 6 was something like 84 Federal District Courts in the United
- 7 States.
- 8 THE COURT: 94.
- 9 A Huh?
- 10 THE COURT: 94.
- 11 A 94. When my secretary retired last year, she had counted
- 12 and I was -- at that time I had appeared in 52 of them, so from
- 13 | Puerto Rico to the Virgin Islands to Florida to Alaska, Los
- 14 | Angeles and points in between.
- 15 | Q Where -- do you also handle appellate work?
- 16 A I've argued approximately 75 cases in the United States
- 17 | Federal Circuit Courts of Appeal. Of the 13 Federal Circuit
- 18 | Courts of Appeal in the United States, including the Fifth
- 19 Circuit Court of Appeal, which covers Texas, I have argued
- 20 cases in nine of those 13.
- 21 | Q Have you ever appeared before the Supreme Court?
- 22 A No, I've never have had that honor. I've submitted eight
- 23 | briefs to the Supreme Court but I guess none of them were good
- 24 enough for the Supreme Court to hear the case, so only by
- 25 briefs.

- 1 Q Let's talk about your billing rates and your practices with
- 2 | respect to billing. When you handle matters around the country
- 3 as you have described, do you have one rate you charge or
- 4 multiple rates depending upon the area? How do you handle it?
- 5 A I have the hourly rate, whether I handle a case in New
- 6 York, in Texas, in Florida, or for that matter, in England.
- 7 Doesn't make any difference.
- 8 Q What is your current billing rate?
- 9 A \$575 an hour.
- 10 Q What was your billing rate at the time of the events that
- 11 | we're here talking about?
- 12 A Is that the year 2000?
- 13 Q '99 -- yeah, I guess it was 2000.
- 14 A I believe it was \$510 an hour.
- 15 | Q And was that a rate you charged to all of your clients?
- 16 A All my clients paid the same rate for -- I should qualify
- 17 It by saying that rate is only for productive time. It is not
- 18 for every hour spent. It is for productive time. There's a
- 19 big difference.
- 20 Q What do you mean?
- 21 A One of the responsibilities that we do as a firm and every
- 22 lawyer in the firm does it is the client is entitled to the
- 23 | best output and thinking that an attorney can bring, and one of
- 24 the things I do as a supervising attorney is I look at the
- amount of time spent, and if I conclude that the client did not

get a reasonable return, then I reduce the hours charged.

I'll give you an example. The end of December I was ill and I was trying to do some work, and if I wrote let's say an opinion letter that took me three hours, I would look at that in January and I would say well, if I was -- if I were not ill, I probably would have taken about an hour to write that and it's not fair to charge the client three hours if I'm not working up at full capacity.

So that's what we mean by productive time. In a case like that, I would just write down the bill and say instead of charging you three hours, I'm only going to charge you one hour because that's what -- that's the value of what you got for the time that I put in.

In some cases the time is worth nothing. I've spent time on telephone calls with clients and they ask me a question and I say I don't know the answer, so if it's not productive, I don't charge a client for it.

- Q In this case did you charge your standard rates?
- A Yes, I did.

- Q Based on your experience, are the rates that you charge for your time comparable to the rates that are charged by other lawyers with similar experience and training?
- A Throughout all of the national firms the answer is yes.

 We're I think the 28th largest firm in the world. Just got

 passed last year by two of the Texas firms in Houston, but I

think up and down the line for what -- we're called the national firms, the firms that practice across the country. My hourly rate is completely in line with those of other attorneys of comparable skill and experience.

Q What about your practice of billing one rate wherever you are working, is that a practice based on your knowledge of the practice in the industry -- the practice that is used throughout the industry?

A I have never seen a situation in which a lawyer in a national law firm did anything else, whether he's working in his home office or wherever a client wants to send him to handle a case, he charges his hourly rate.

Q How do you keep track of your time?

A Time is the only thing that lawyers have to sell. I sit at my desk, wherever I'm working, with a little scratch pad and during the day I make notes of what I'm working on and how much time I spend. Because in a given day I could be on the phone for hours talking to 15 different clients on different matters. At the end of each day, I then take the notes while it's still fresh in my mind as well, and I either dictate on my dictating machine and give a tape to my secretary as to what time I spent on -- how much time I spent and a description of the time of the service for that matter to that client or those clients, or if I'm out of town sometimes what I do is I call my secretary's voice mail and dictate right on to her voice mail. My

1	I certify that the foregoing is a correct transcript from
2	the record of proceedings in the above-entitled matter.
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